

2023-24 ARPP OUTCOMES PRESENTATION



Agenda

- Financial Health and Budget Process and Policy Improvements
- Investing in Top 25
- ARPP Outcomes



FINANCIAL HEALTH & BUDGET POLICY IMPROVEMENTS



Financial Health Remains Strong

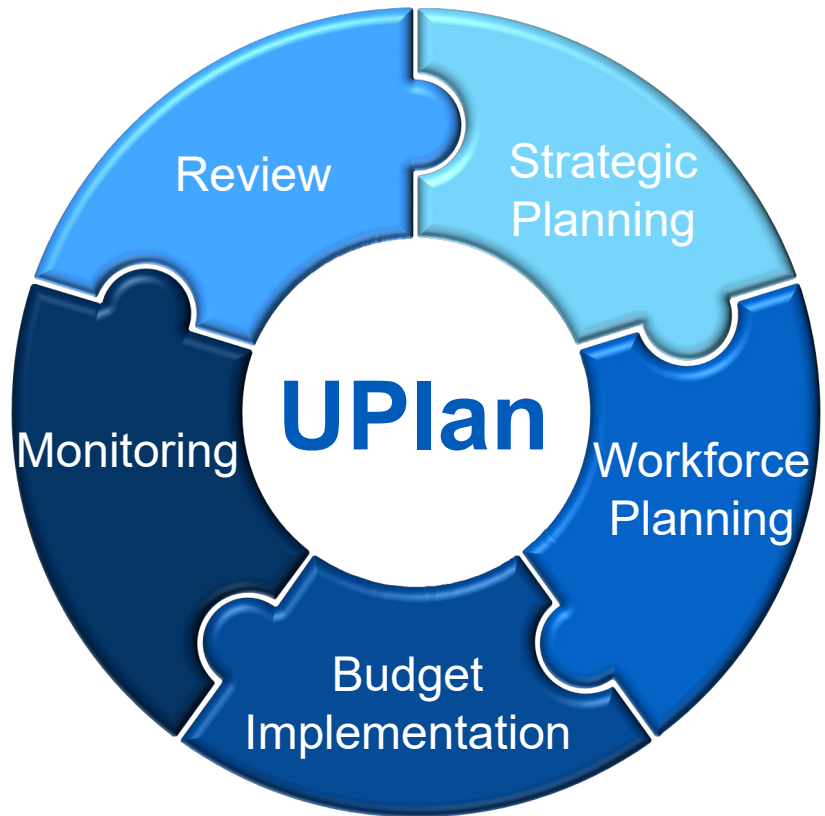
We have begun to put our cash resources to work to meet our strategic goals as New York's Flagship University.

- Internal Financial Plan balances will decrease for the first time in 5 years. Projected spend down of ~\$50M.
- 6 units are projected to have started strategically spending down their cash balances. Overall we project the lowest rate of growth of unit cash balances in 4 years.



The new state budget will provide the largest direct investment to SUNY and UB in over a decade. Legislative changes now allow us to charge differential tuition from the rest of SUNY for all non-resident tuition rates.

The UPlan initiative will begin to expand in the upcoming year, providing better tools to manage our resources.

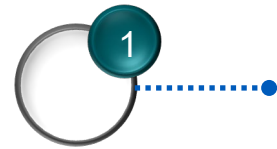


The university's initiative to develop a fully integrated, all-funds budgeting, planning and forecasting system

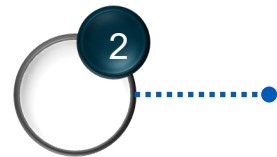
Phase 1 introduced a commitment management tool for all units in 2021

UPlan

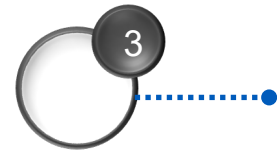
More than a system



Replace and enhance the varying unit-based process that are used today



Provide consistent data across the university to support strategic decision making



Integrate the Annual Resource Planning Process



Create a vertically integrated & comprehensive university budget



Improve forecasting, financial reporting and scenario planning



Create an agile system to respond to ad hoc requests

IFR/DIFR Fringe Policy

Support Units

- The new IFR fringe policy will be implemented for non-academic units beginning in the 2023/24 fiscal year.
- Unit targets will be the actual fringe cost from the 2022/23 fiscal year.
- Units will be reimbursed for fringe costs that exceed their target.

Academic Units

- Meetings will be held throughout the next year to evaluate the impact of this policy change to unit salary recovery policies.
- Develop consistent communication strategy highlighting benefits and optimization of changes in policy.
- Goal for implementation is fiscal year 2024/25.

INVESTING IN TOP 25





UB's Top 25 Vision

Building on the existing strong foundation of academic excellence, knowledge and understanding, the University at Buffalo will advance into the nation's **Top 25 public research universities**, thereby expanding the scope of our reach and strengthening UB's world-wide impact

Investment Priorities to Advance Top 25 Goals

- Our investment strategy continues a strong focus on building excellent academic programs, improving the student experience and academic success, and making UB a preferred student destination
- Each decision was viewed through the lens of opportunity, innovation, equity and impact



Disciplinary
Excellence



Student Success
and Experience



Enrollment

← Opportunity, Innovation, Equity, and Impact →

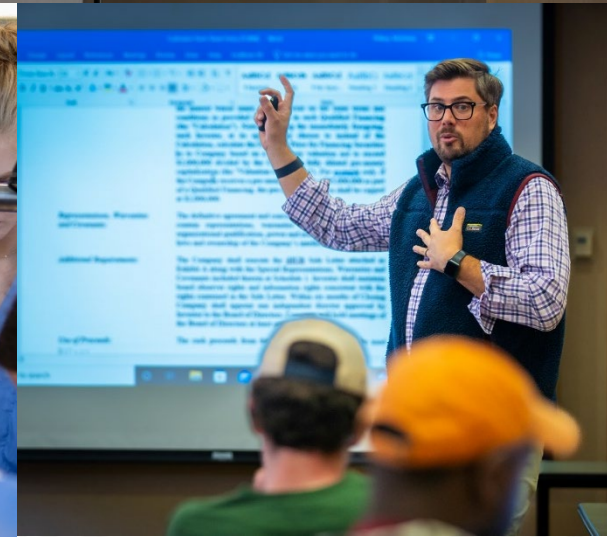


Growing Faculty Research and Recognition

- Continued Focus on Faculty Salary Compensation and Retention
- Laboratory Renovation Fund
- Faculty Startups Centered on NYS Investments
- Center for Aging
- AI Community Symposium
- Animal Facilities Equipment
- Research Administrative and Data Support Marker
- International Research Collaborations

Building Exceptional Academic Programs

- Masters in Pathology
- Engineering Science BS Online Completion Degree
- Performance and Urban Visualization Lab
- Teaching and Metabolic Kitchen
- Vet Smile Project
- Consumer Behavior Lab
- University Assisted Community School Consultants
- Clinical Legal Education Renovation of Law Library
- Assisting JSMBS in Building Debt Payments





Enhancing Our Campus Environment

- Climate Action Fund
- Zero Waste Mandate
- Entrance Signage & Way Finding
- Centralizing Swipe Card Updates and Management
- Instructional Facilities Budget Increase
- UB Stadium Videoboard & Sound System Matching Funds

Increasing Faculty, Staff and Student Diversity

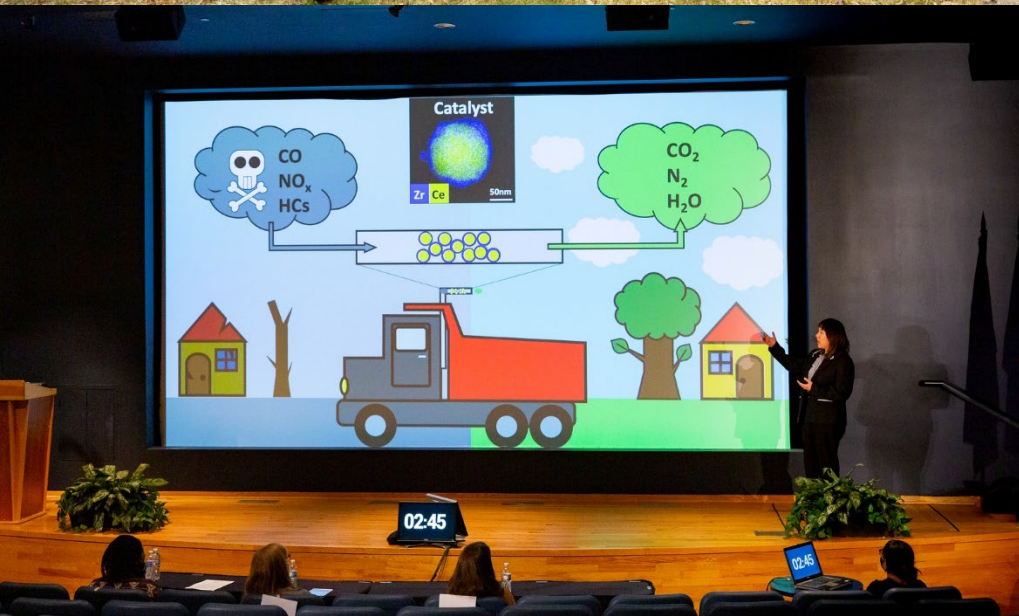
- Continued Bridge Funding to Enhance Underrepresented Faculty Hires
- Civic Engagement Research Pilot Funds
- Unit Efforts to Enhance Success and Retention of Underrepresented Faculty
- Funds to Support Pipeline Programs
- Increased Scholarship Support





Providing Strong Academic and Student Support

- Increased PhD Stipends
- UG Scholarship Support
- Continued Investments in Retention Initiatives:
 - Overall Campus Coordinator
 - Continued Funding of Summer Bridge and Other Support Programs
- Health Science and Engineering Librarians
- UB Well Feasibility Study
- Student Success Coaches
- Marketing Campaign to Recruit International Students
- Center for Community Service and Civic Engagement
- Fueling Top 25 Fundraising



Future Considerations

Research Administrative Support

Investments requested to support research administration will be evaluated holistically across the campus over the next several months. Once complete, and there is a shared understanding of the administrative roles and responsibilities, additional unit investments may occur to support these important services across campus.

ICR Return

Will continue to evaluate. We have distributed significant amounts of ICR this year for faculty startups and markers for research administration, data management and long-term laboratory rehab. In the year ahead, we will continue to evaluate increasing the base share, which is currently at 12%.



Aligning our Investments to our Goals

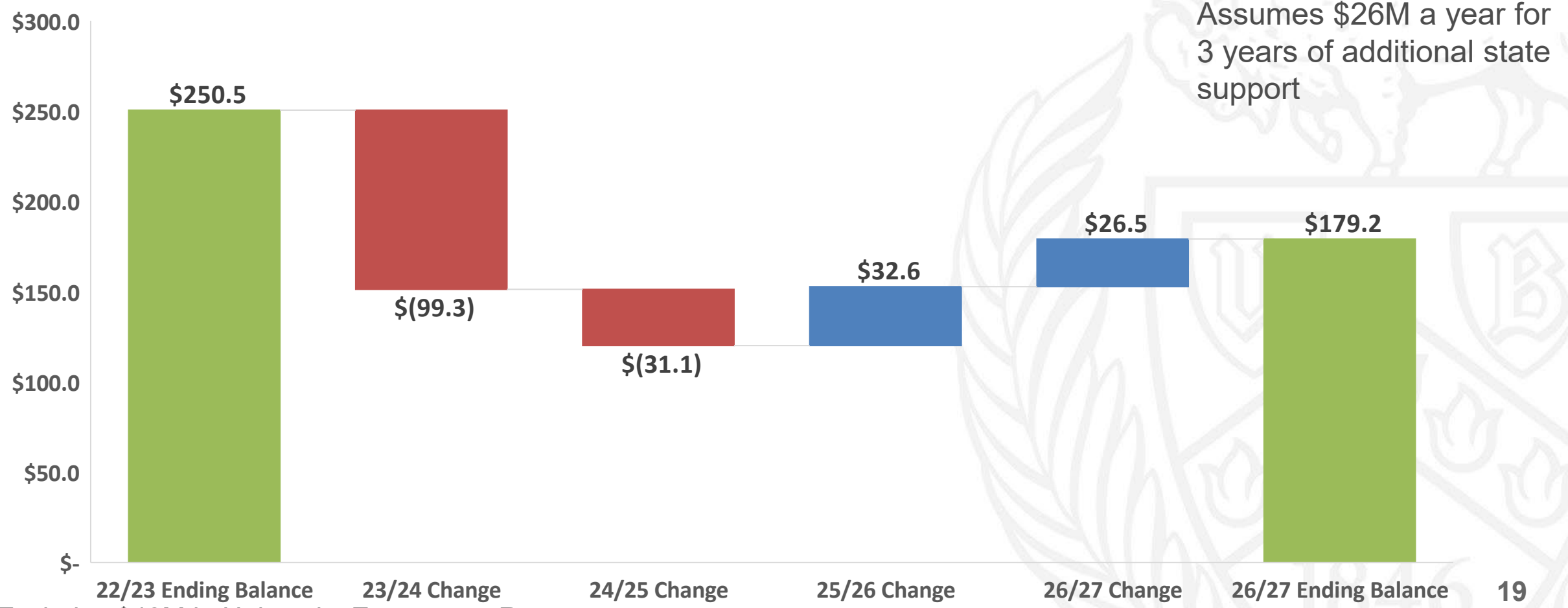
- ✓ Academic programs recognized among the best in the nation.
- ✓ Faculty who compete at the highest levels for research funds and fellowships and who are recognized for their excellence.
- ✓ A faculty, staff and student body that is increasingly diverse.
- ✓ Strong academic and student support at the undergraduate and graduate levels.
- ✓ A campus environment that is welcoming, inclusive and meets the needs of a modern campus.
- ✓ The cultivation and promotion of faculty impact, institutional success and alumni/friend engagement.
- ✓ Resources marshalled through philanthropy, research funding, enrollment and state aid.

ARPP OUTCOMES



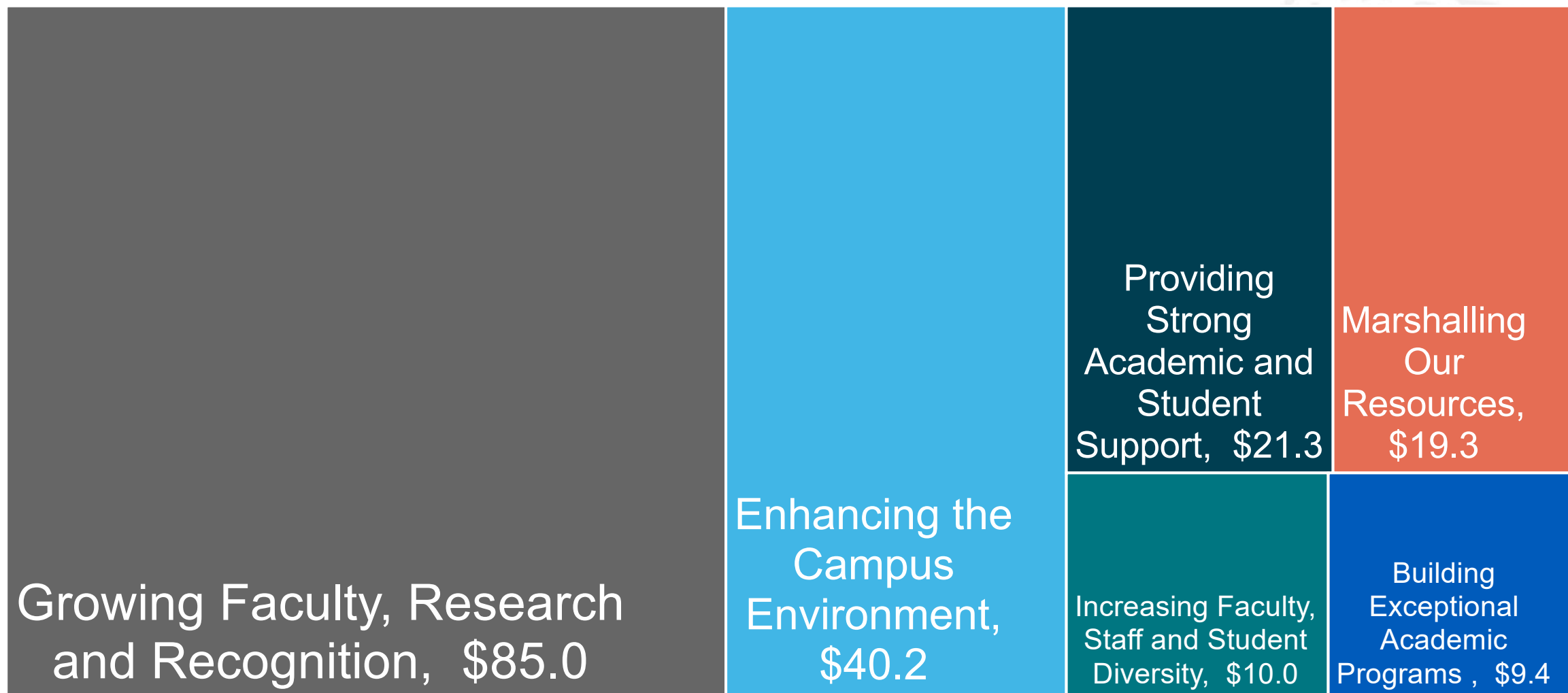
MYFP Projected Balances With New Investment, Revenue from State Budget and Tuition Rate Increases (\$ in Millions)

■ Increase ■ Decrease ■ Total



Excludes \$40M in University Emergency Reserve

Three-Year Investments by Funding Priority - \$185.2M



- Recurring amounts added for each year for 3-year total

Questions?



APPENDIX



Investment Priorities: Building Exceptional Academic Programs

Unit	Title	Focus	Recurring Funding	One-Time Funding
Jacobs School of Medicine and Biomedical Sciences	Bridge Funding for Masters in Pathology	Building Exceptional Academic Programs	-	320,000
School of Architecture and Planning	Building Performance and Urban Visualization Lab	Building Exceptional Academic Programs	-	1,000,000
School of Dental Medicine	VETSMILE PROJECT	Building Exceptional Academic Programs	-	300,000
School of Engineering and Applied Sciences	Bridge Funding for BS-Engineering Science Online Completion Degree	Building Exceptional Academic Programs	-	415,000
School of Law	Clinical Legal Education Renovation	Building Exceptional Academic Programs	-	5,000,000
School of Management	Consumer Behavioral Lab	Building Exceptional Academic Programs	-	635,000
School of Pharmacy and Pharmaceutical Sciences	Growing SPPS Educational Research	Building Exceptional Academic Programs	-	1,400,000
School of Public Health and Health Professions	Teaching and Metabolic Kitchen - Nutrition	Building Exceptional Academic Programs	-	350,000

Investment Priorities: Enhancing the Campus Environment

Unit	Title	Focus	Recurring Funding	One-Time Funding
Central University	Climate Action Fund	Enhancing the Campus Environment		4,500,000
Central University	Entrance Signage	Enhancing the Campus Environment	-	204,000
Central University	Wayfinding	Enhancing the Campus Environment	-	1,477,000
Central University	Zero Waste	Enhancing the Campus Environment	50,000	7,225,000
Central University	CTRC Swipe Card reader materials and supplies	Enhancing the Campus Environment		427,000
Central University	University Club Operations	Enhancing the Campus Environment	201,000	
Central University	Instructional Facilities	Enhancing the Campus Environment	-	23,088,752
Division of Athletics	UB Stadium Videoboard/Sound System Replacement	Enhancing the Campus Environment	-	2,500,000

Investment Priorities: Growing Faculty Research & Recognition

Unit	Title	Focus	Recurring Funding	One-Time Funding
Campus Financial Plan	Faculty Retention - Marker	Growing Faculty, Research and Recognition	2,000,000	-
Campus Financial Plan	Faculty Salary Compensation	Growing Faculty, Research and Recognition	3,000,000	-
Central University	AI Community Symposium	Growing Faculty, Research and Recognition	-	300,000
Central University	Laboratory Renovation Fund	Growing Faculty, Research and Recognition	10,000,000	-
Central University	CBLI MRI installation	Growing Faculty, Research and Recognition	-	28,000
Chief Information Officer	Augment IT Security Staff for Research Compliance	Growing Faculty, Research and Recognition	85,000	-
College of Arts and Sciences	NYS Faculty Start-up	Growing Faculty, Research and Recognition	-	12,470,000
College of Arts and Sciences	Expanding CAS Research Infrastructure	Growing Faculty, Research and Recognition	123,000	600,000

Investment Priorities: Growing Faculty Research & Recognition

Unit	Title	Focus	Recurring Funding	One-Time Funding
VPHS	Center on Aging	Growing Faculty, Research and Recognition	-	4,000,000
Research and Economic Development	Animal Facilities Equipment	Growing Faculty, Research and Recognition	-	2,000,000
Research and Economic Development	Research Support	Growing Faculty, Research and Recognition	3,000,000	-
Research and Economic Development	IIT Collaboration	Growing Faculty, Research and Recognition	-	1,300,000
School of Architecture and Planning	SAP Research Enhancement	Growing Faculty, Research and Recognition	54,000	-
School of Engineering and Applied Sciences	ICR Building Disciplinary Excellence SEAS Startup	Growing Faculty, Research and Recognition	-	7,590,000
School of Pharmacy and Pharmaceutical Sciences	Building Research Infrastructure	Growing Faculty, Research and Recognition	-	1,561,200
School of Public Health and Health Professions	Startup for NYS Faculty Hires	Growing Faculty, Research and Recognition	-	400,000

Investment Priorities: Increasing Faculty, Staff and Student Diversity

Unit	Title	Focus	Recurring Funding	One-Time Funding
Campus Financial Plan	Faculty Diversity - Marker	Increasing Faculty, Staff and Student Diversity	1,000,000	-
College of Arts and Sciences	Faculty Diversity - Marker	Increasing Faculty, Staff and Student Diversity		5,000,000
Research and Economic Development	Civic Engagement	Increasing Faculty, Staff and Student Diversity	-	300,000
School of Engineering and Applied Sciences	Development of Diversity Initiatives	Increasing Faculty, Staff and Student Diversity		945,000
School of Public Health and Health Professions	Pathway to Diversity (Bridge to Faculty)	Increasing Faculty, Staff and Student Diversity	-	700,000

Investment Priorities: **Marshalling Our Resources**

Unit	Title	Focus	Recurring Funding	One-Time Funding
Central University	Increase to centrally funded lease budget	Marshalling Our Resources	27,000	
Central University	Increase to centrally supported software budget	Marshalling Our Resources	130,000	
Chief Information Officer	Permanent funding for Turnitin	Marshalling Our Resources	125,000	-
Jacobs School of Medicine and Biomedical Sciences	Support for JSMBS Building Financing	Marshalling Our Resources	-	18,450,000

Investment Priorities: Providing Strong Academic & Student Support

Unit	Title	Focus	Recurring Funding	One-Time Funding
Campus Financial Plan	Graduate Student Center	Providing Strong Academic and Student Support	-	
Campus Financial Plan	PhD Minimum Stipend Increase	Providing Strong Academic and Student Support	1,000,000	
Central University	Undergraduate Scholarship Support	Providing Strong Academic and Student Support	2,500,000	-
Graduate School of Education	University Assisted Community School Consultants	Providing Strong Academic and Student Support	-	100,000
Jacobs School of Medicine and Biomedical Sciences	Undergraduate Success	Providing Strong Academic and Student Support	-	270,000
Provost	Building Library Strength in STEM	Providing Strong Academic and Student Support	255,000	-
Provost	Student Retention	Providing Strong Academic and Student Support	220,000	1,038,000
School of Dental Medicine	Decanal Transition - SDM	Providing Strong Academic and Student Support	64,000	1,070,000
School of Nursing	UBWell Feasibility, Scope and Implementation Planning	Providing Strong Academic and Student Support	-	125,000
School of Nursing	Student Success Coaching Initiative (SON)	Providing Strong Academic and Student Support	55,000	-

Investment Priorities: Providing Strong Academic & Student Support

Unit	Title	Focus	Recurring Funding	One-Time Funding
School of Pharmacy and Pharmaceutical Sciences	SPPS Student Success	Providing Strong Academic and Student Support	55,000	-
Student Life	International Health Insurance	Providing Strong Academic and Student Support		600,000
Student Life	Domestic Health Insurance	Providing Strong Academic and Student Support		200,000
Student Life	Pharmacy	Providing Strong Academic and Student Support		779,000
Student Life	Center for Community Service and Civic Engagement	Providing Strong Academic and Student Support	150,000	-
University Advancement	Fueling Top 25 Ambitions	Providing Strong Academic and Student Support		3,750,000
University Communications	Marketing and Advertising Campaign to Recruit International Students	Providing Strong Academic and Student Support	-	500,000

Emerging Need Request Funded: 22-23

All Emerging Need request are onetime funding

- GSE – Learning Sciences Start-Up: \$750,000
- CTRC – MRI Installation Cost Increase: \$93,782
- CTRC – Security Access - \$250,000
- External Audit of Practice Plans: \$185,000
- NYPA Loan Payoff - \$1,250,000
- Campus Living – Ellicott Welcome Center Cost Increase - \$1,500,000
- VPRED – Lab Animals Facilities Master Plan Study - \$500,000
- Learning Management System - Turnitin - \$120,000
- School of Management – Funding for New Faculty and Programs - \$9.6M